Note: This document is a translated version of the Japanese original. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

February 27, 2024

Notice Concerning Changes in Representative Directors

Taiheiyo Cement Corporation hereby announces that at the Board of Directors meeting held on February 27, 2024, the Company decided to make the following changes Representative Directors and the personnel changes of officers, etc. as of April 1, 2024.

1. Reason for the change

To build a strong corporate structure that is resilient to changes in the external environment.

Name	After Transfer	Before Transfer
Masafumi Fushihara	Chairman and Director	President and Representative Director
Yuuichi Kitabayashi	Director	Vice President and Representative
		Director (Overseeing Carbon Neutral
		Technology Development Project Team
		and TCPI Renewal Project Team)
Yoshifumi Taura	President and Representative	Director, Senior Executive Officer
	Director	Senior General Manager of
		International Business Division
Hideaki Asakura	Vice President and Representative	Director, Senior Executive Officer
	Director	(Overseeing Corporate Planning
	(Overseeing Corporate Planning	Department and Legal Department)
	Department, Sustainability	
	Promotion Department and Legal	
	Department)	

2. Change in Representative Directors (effective April 1)

<Career summary of the new representative director>

Name Yoshifumi Taura

Date of birth March 4, 1960

Final Academic background

Mar. 1983 Graduated from Kyushu University, Applied Chemistry Department

Career summary

Apr. 1983 Joined Onoda Cement Co., Ltd.

Oct. 1994 Changed name to Chichibu Onoda Co., Ltd.

(Merger with Chichibu Cement Co., Ltd.)

Apr. 1996 General Manager of Bangkok Representative Office, Asia Division, Chichibu Onoda Co., Ltd.

Oct. 1998 Changed name to Taiheiyo Cement Corporation

(Merger with Nihon Cement Co., Ltd.)

Apr. 2006 Overseas Company Sales Department

Apr. 2013 General Manager of Sales Department of International Business Division

Apr. 2017 Executive Officer (General Manager of Sales Department of International Business Division)Apr. 2019 Managing Executive Officer (Senior General Manager of International Business Division)Jun. 2019 Director, Managing Executive Officer (Senior General Manager of International Business Division)

Jun. 2020 Managing Executive Officer (Senior General Manager of International Business Division)

Apr. 2023 Senior Executive Officer (Senior General Manager of International Business Division)

Jun. 2023 Director and Senior Executive Officer (Senior General Manager of International Business Division)

To the present Number of shares held 13,686

Hideaki Asakura

Name

Date of birth November 20, 1959 Final Academic background Mar. 1982 Graduated from Keio University, Faculty of Business and Commerce Career summary Apr. 1982 Joined Nihon Cement Co., Ltd. Oct. 1998 Changed name to Taiheiyo Cement (Merger with Chichibu Onoda Co., Ltd.) Apr. 2011 General Manager of Vietnam Representative Office and President of Nghi Son Cement Corporation, International Business Division Apr. 2016 Executive Officer (General Manager of Vietnam Representative Office and President of Nghi Son Cement Corporation, International Business Division) Apr. 2018 Executive Officer (General Manager of Sales Department of Cement Business Division) Apr. 2019 Managing Executive Officer, Taiheiyo Cement Jun. 2019 Director, Managing Executive Officer, Taiheiyo Cement Jun. 2020 Managing Executive Officer, Taiheiyo Cement Apr. 2022 Senior Executive Officer, Taiheiyo Cement Jun. 2022 Director, Senior Executive Officer, Taiheiyo Cement To the present Number of shares held 12,185

Name	After Transfer	Before Transfer
Kunihiro Ando	Director	Vice President and Director
		(Overseeing Mining Department and
		Mineral Resources Business
		Department)
Tetsuya Ohashi	Director	Director, Senior Executive Officer
		(Overseeing Human Resources
		Department, Sustainability Promotion
		Department, Real Estate Business
		Department)

3. Changes in Directors (effective April 1)

Name	After Transfer	Before Transfer
Takayoshi Okamura	Adviser Adviser of Taiheiyo Materials Corporation (Scheduled to be president, after the Company's General Meeting of	Managing Executive Officer (Overseeing Intellectual Property Department and Central Research Laboratory)
	Shareholders)	
Koshiro Hidaka	Senior Executive Officer (Overseeing Production Department, Maintenance & Engineering Department, Carbon Neutral Technology Development Department, TCPI Renewal Project Team)	Managing Executive Officer (Overseeing Production Department and Maintenance & Engineering Department)
Shinji Fukami	Senior Executive Officer Senior General Manager of International Business Division	Managing Executive Officer (Overseeing Secretarial Department, Purchasing Department and Environmental Business Development Department)
Isao Matsui	Senior Executive Officer (Overseeing Environmental Business Development Department, Construction Materials Business Department and Business Planning & Administration Department)	Managing Executive Officer (Overseeing Internal Auditing Department, Construction Materials Business Department and Business Planning & Administration Department)
Naoyuki Kira	Managing Executive Officer Senior General Manager of Cement Business Division	Managing Executive Officer Senior General Manager of Cement Business Division and General Manager of Sales Department Cement Business Division
Hideki Mori	Adviser Adviser of Harumi Onoda Remicon Co., Ltd. (Scheduled to be president, after the Company's General Meeting of Shareholders)	Executive Officer General Manager of Tokyo Branch
Yoshihito Izawa	Adviser Adviser of Taiheiyo Engineering Corporation (Scheduled to be president, after the Company's General Meeting of Shareholders)	Executive Officer General Director of Taiheiyo Cement Philippines, Inc.
Hiroyuki Takano	Managing Executive Officer (Overseeing Intellectual Property Department and Central Research Laboratory)	Executive Officer General Manager of Central Research Laboratory

4. Changes in other officers (effective April 1)

Kenichi Hirata	Managing Executive Officer	Executive Officer
	(Overseeing Mining Department	General Manager of Mining
	and Mineral Resources Business	Department
	Department)	
Yusuke Nemoto	Managing Executive Officer	Executive Officer
	(Overseeing Internal Auditing	General Manager of Human
	Department, Human Resources	Resources Department, General
	Department, Real Estate Business	Manager of Diversity &
	Department)	Inclusion/Health Promotion Office
		Human Resources Department
Tsuyoshi Hara	Managing Executive Officer	Executive Officer
	Deputy Senior General Manager of	President of Taiheiyo Cement U.S.A.,
	International Business Division	Inc.
	and President of Taiheiyo Cement	
	U.S.A., Inc.	
Takashi Miyashita	Executive Officer	Executive Officer
	General Director of Taiheiyo	General Manager of Purchasing
	Cement Philippines, Inc.	Department and Manager of Fuel &
		Raw Materials Group
Fujio Nakamura	Executive Officer	Executive Officer
	General Manager of Sales	General Manager of Chubu Hokuriku
	Department Cement Business	Branch
	Division	

5. New executive officer (effective April 1)

	(encentre inpinit)	
Name	After Transfer	Before Transfer
Katsuya Kawata	Executive Officer	General Manager of Mineral
	General Manager of Corporate	Resources Business Department
	Planning Department	
Takaji Kawabe	Executive Officer	General Manager of Production
	General Manager of Production	Department
	Department	
Hiroshi Hirao	Executive Officer	General Manager of Carbon Neutral
	General Manager of Central	Technology Development Project
	Research Laboratory	Team
Masayuki Yagame	Executive Officer	General Manager of Oita Plant
	General Manager of Oita Plant	
Kouji Ozaki	Executive Officer	General Manager of Kansai Shikoku
	General Manager of Tokyo Branch	Branch
Tomonori Yamamoto	Executive Officer	General Manager of Corporate
	General Manager of Chubu	Planning Department
	Hokuriku Branch	
Hiroki Tsumura	Executive Officer	General Manager of Business
	President of Hokkaido Taiheiyo	Planning Department
	Kogyo Corporation	International Business Division

6. Other changes in the head of the division (effective April 1)

Name	After Transfer	Before Transfer
Takashi Maezawa	General Manager of Corporate	Manager of Administration
	Auditors' Office	Department
		Kyushu Branch
Kunihiro Nakamura	General Manager of Human	Deputy General Manager of Human
	Resources Department	Resources Department
	General Manager of Diversity &	Manager of Human Resources
	Inclusion/Health Promotion Office	Department HR Partner Group
	Human Resources Department	
Takahiro Kobayashi	General Manager of Internal	Manager of Internal Auditing Group
	Auditing Department	Internal Auditing Department
Keiji Senoo	Internal Auditing Department	General Manager of Corporate
		Auditors' Office
Shigeto Goto	Internal Auditing Department	General Manager of Internal Auditing
		Department
Tetsuma Soga	General Manager of Purchasing	Manager of Business Planning Group
C	Department	Construction Materials Business
	Manager of Purchasing Department	Department
	Fuel & Raw Materials Group	1
Masanori Matsushita	General Manager of Mining	Manager of Business Administration
	Department	Group
	1	Mineral Resources Business
		Department
Yasuyuki Ishida	General Manager of Carbon	General Manager of Mineral
1000) 000 100000	Neutral Technology Development	Resources & Environmental
	Department	Research Department
	Department	Central Research Laboratory
Takashi Suzuki	General Manager of Mineral	Manager of Aggregates Sales Group
Tukushi Suzuki	Resources Business Department	Mineral Resources Business
	Resources Dusiness Department	Department
Hiroyuki Egawa	General Manager of International	Manager of Project Group
Tinoyuki Egawa	Business Division Business	Business Planning Department
	Planning Department	International Business Division
Akihiko Kodama	General Manager of Real Estate	
AKIIIKO KOUAIIIa	Business Department	Musashino Namacon Corporation
Yasushi Morita		assignee
rasushi Morita	General Manager of Construction	Manager of Administration
<u>(1) 1) 1</u>	Materials Business Department	Department, Tohoku Branch
Shigeki Nakayauchi	General Manager of Business	Manager of Administration Group
	Planning & Administration	Business Planning & Administration
TT 1	Department	Department
Takuya Nakajima	General Manager of Ofunato Plant	Manager of Production Department
		Oita Plant
Yuuichi Kobayashi	General Manager of Hokkaido	Deputy General Manager of Cement
	Branch	Business Division Sales Department
		Manager of Sales Group
		Cement Business Division Sales
		Department

Shinya Noda	General Manager of Tohoku Branch	Deputy General Manager of Kansai
		Shikoku Branch
		Manager of Shikoku Cement Sales &
		Marketing Department
Takahiro Kawano	General Manager of Kansai	Deputy General Manager of Chubu
	Shikoku Branch	Hokuriku Branch
		Manager of Hokuriku Cement Sales
		& Marketing Department
Manabu Yamazaki	General Manager of Chugoku	Manager of Technical Support Group
	Branch	Cement Business Division Sales
		Department
Tetsuji Matoba	General Manager of Kyushu Branch	General Manager of Tohoku Branch
Yoshinori Hashimoto	Hokkaido Taiheiyo Namacon Co.,	General Manager of Kyushu Branch
	Ltd.,	
	(Scheduled to be president, after the	
	Company's General Meeting of	
	Shareholders)	
Hideaki Motomiya	Asano Concrete Co., Ltd.,	General Manager of Chugoku Branch
	(Scheduled to be president, after the	
	Company's General Meeting of	
	Shareholders)	
Hisashi Torii	Abekawa Kaihatsu Co., Ltd.,	General Manager of Real Estate
	assignee	Business Department
Tosihiro Hayashi	Cesame Co., Ltd., assignee	General Manager of Business
	(Scheduled to be president, after the	Planning & Administration
	Company's General Meeting of	Department
	Shareholders)	
Jungo Saitou	Onoda Chemico Co., Ltd., assignee	General Manager of Hokkaido
		Branch
Kohichi Ohzono	Onoda Chemical Industry Co., Ltd.	General Manager of Construction
	assignee	Materials Business Department

*As announced on February 21, 2024, the "Carbon Neutral Technology Development Project Team" will be renamed to the "Carbon Neutral Technology Development Department" on April 1, 2024.

- Retiring Executive Officer (effective March 31) Takayoshi Okamura Hideki Mori Yoshihito Izawa
- Retiring Director (after the General Meeting of Shareholders in late June) Yuuichi Kitabayashi Kunihiro Ando Tetsuya Ohashi

 Candidates for new directors (after the General Meeting of Shareholders in late June) Koshiro Hidaka Shinji Fukami Isao Matsui