

## Mission of the Taiheiyo Cement Group

Our mission is to contribute to social infrastructure development by providing solutions that are environmentally efficient, enhance our competitive position and bring value to our stakeholders.



GRI102-45, 50, 51, 52, 53, 54

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### Editorial Policy

We started publishing our integrated report, the Taiheiyo Cement Report, in 2020 as our annual report. It replaces the CSR and annual reports we had published over the years.

In the report, we convey to our stakeholders how we conduct activities to address social issues and sustainably increase corporate value. We aim to deepen mutual understanding through constructive dialogue and further evolve management while raising the level of disclosure.



### Guidelines Used for Reference

The International Integrated Reporting Framework (IIRC)  
Guidance for Integrated Corporate Disclosure and Company-Investor Dialogues for Collaborative Value Creation (Ministry of Economy, Trade and Industry)  
GRI Sustainability Reporting Standards (GRI Standards) 2016/2018  
Environmental Reporting Guidelines 2018 Edition (Ministry of the Environment)  
Environmental Accounting Guidelines 2005 Edition (Ministry of the Environment)  
ISO 30414

### Publication Dates

December 2020 (previous report: October 2019, next report: October 2021)

### Reporting in Accordance with the GRI Standards

This report is prepared in accordance with the core option of the GRI Standards. The GRI Content index is available on our website

### Clarifying Efforts to Achieve SDGs

We analyzed our business risks and opportunities, clarified their relevance to the Sustainable Development Goals (SDGs) and displayed icons representing the relevant SDGs on each page of our activities. We will seek to contribute to achieving the SDGs through the group's business activities.

## Business Principles Governing the Way the Company Conducts Business

- We are committed to creating sustainable value for our shareholders by generating synergies among the Taiheiyo Cement Group of companies.
- We aim to manage the environmental impact of our operations while supporting the development of a recycling-based society.
- We will act in an ethical manner and abide by the laws and regulations of those countries in which we operate.
- We will openly communicate with our stakeholders and proactively report on our business activities in a transparent manner.
- We are committed to the ongoing development and application of innovative technologies in order to provide products and services that benefit our customers and society.
- We are committed to maintaining an international outlook and conducting our business in accordance with global standards.
- We will strive to anticipate the changing business environment to assess new opportunities for growth.
- We are committed to achieving our full potential through training and self-development.
- We are devoted to providing a safe and healthy working environment where our employees are valued and the human rights of all individuals involved in our business are respected.

Under the Mission of the Taiheiyo Cement Group, which was established in June 2002, the company pledges to focus its management on the triple bottom line, the economy, the environment and society, to realize sustainable development, a shared principle of the GCCA and WBCSD of which we are a member. In December 2002 we formulated the Business Principles of Taiheiyo Cement, which comprise nine principles for realizing the Mission of the Taiheiyo Cement Group, and are striving to implement them.



### Scope and Boundaries of this Report

#### Reporting Period

April 1, 2019 to March 31, 2020

Where information about events having occurred outside this period are included in the report, it is clearly stated.

In this report, FY means fiscal years shown are as of end of March in the year indicated.

#### Boundary of Reporting Organizations

The report covers Taiheiyo Cement Corporation (non-consolidated) and includes our group companies. "The company" refers to Taiheiyo Cement Corporation (non-consolidated); when information pertains to one of our group companies, the group company's name is explicitly stated.

#### ● Boundary of Reporting Organizations by Quantitative Data

Quantitative data are aggregated on a consolidated basis and under the following three categories. An icon representing the relevant aggregation scope is associated with data for categories 1 and 2.

##### Category 1 Non-consolidated

Taiheiyo Cement Corporation (non-consolidated)

##### Category 2 GCCA

Data collected for reporting of GCCA\* KPI. Organizations covered are listed on pages 06-07.

##### Category 3 (others)

- Material Balance of Business Activities (pages 74-75) and Volume of Waste to Landfill (page 71): organizations covered are listed on page 75
- Number of Fatalities (page 09) and the Number of Accidents Registered in the Work-related Accident Database / Number of Work-related Accidents that Occurred / Breakdown of Accidents by Type (page 87): employees of the company, group companies (including overseas) and our contractors

\*Global Cement and Concrete Association

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### Disclaimer Regarding Forward-looking Statements

Plans and prospects included in this report are predictions based on information available at the time of publication and are subject to unpredictable risks and uncertainties. Consequently, there are no explicit or implied guarantees as to actual results, which may materially vary from the projected figures or measures cited in this report.