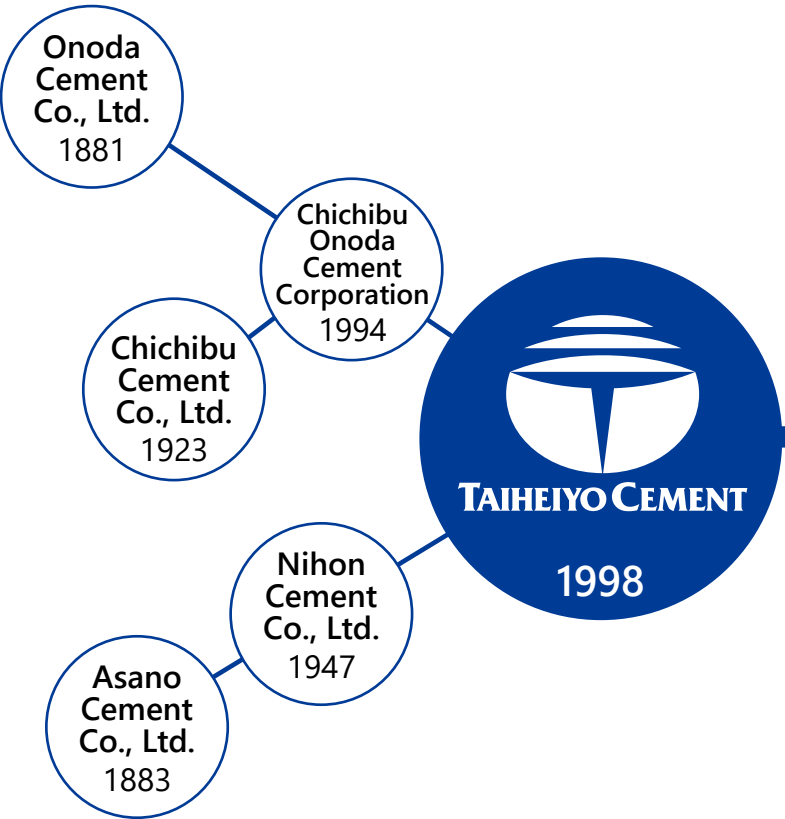




Reference Materials of Financial Results for the Three Months Ended June 30, 2026

August 6, 2026

TAIHEIYO CEMENT CORPORATION



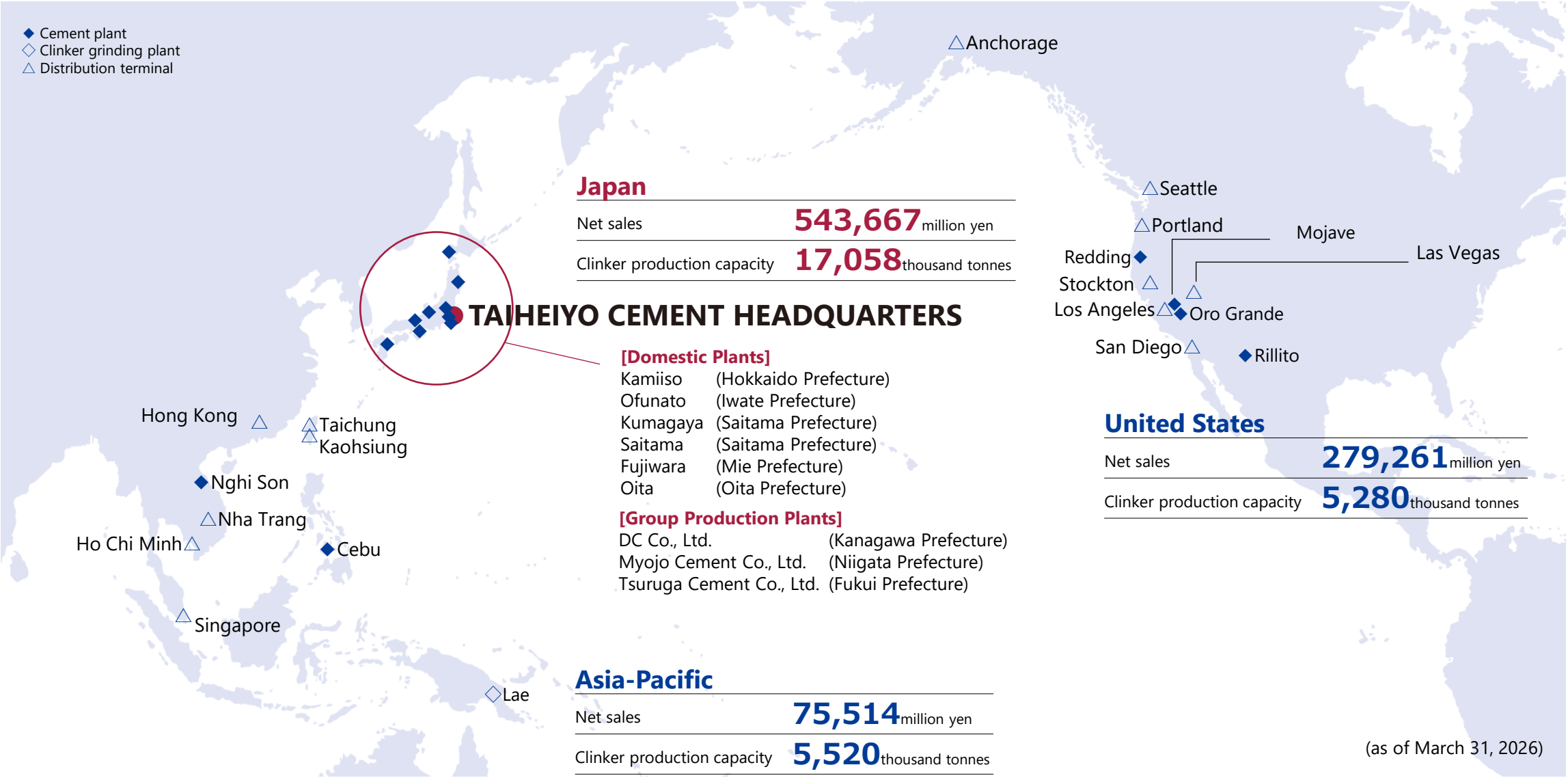
Mission of the Taiheiyō Cement Group

Our mission is to contribute to social infrastructure development by providing solutions that are environmentally efficient, enhance our competitive position and bring value to our stakeholders.

Established	May 3, 1881
Capital	86,174 million yen
Headquarters	BUNKYO GARDEN GATE TOWER, 1-1-1, Koishikawa, Bunkyo-ku, Tokyo 112-8503, Japan
Number of employees	Consolidated: 12,626 Non-consolidated: 1,783 (not including seconded staff)
Subsidiaries	197 (including 128 consolidated subsidiaries and 5 equity-method non-consolidated subsidiaries)
Affiliates	103 (including 36 equity-method affiliates)

(as of March 31, 2026)

Market Area



(as of March 31, 2026)

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4. Shareholder Returns

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1. Highlights of Consolidated Financial Results

1. Highlights of Consolidated Financial Results

《Summary of Financial Results》

- In domestic cement, operating profit increased due to the full-year contribution of price hikes and improved earnings at subsidiaries.
- Operating profit increased at overseas subsidiaries, etc.
- The Group achieved increases in both revenue and profit.

(Million yen)

	FY2026 Q1	FY2027 Q1	Change
Net sales	211,191	221,919	+10,728
Operating profit	10,061	11,462	+1,402
Ordinary profit	9,994	12,309	+2,315
Profit attributable to owners of parent	6,822	8,346	+1,524

1. Highlights of Consolidated Financial Results

《Main Indicators》

	FY2026 Q1	FY2027 Q1	Change
Operating profit to net sales ratio (%)	4.8	5.2	+0.4
Basic earnings per share (Yen)	61.2	75.7	+14.5

	End of Mar. 2026	End of Jun. 2026	Change
Net assets per share (Yen)	6,098.1	6,186.0	+87.9
Capital adequacy ratio (%)	46.0	42.4	(3.6)
Net debt/equity ratio (Times)	0.48	0.54	+0.06

《Environmental Factors》

	FY2026 Q1	FY2027 Q1	Change
Average exchange rate (Yen/US\$)	152.6	157.0	+4.4
Average procurement price of imported coal, etc. for domestic (C&F \$/t)	140	145	+5

2. Financial Results for the Fiscal 2026 Q1

2. Financial Results for the Fiscal 2026 Q1

(1) Consolidated Segment Information

(Million yen)

		Net sales			Operating profit		
		FY2026 Q1	FY2027 Q1	Change	FY2026 Q1	FY2027 Q1	Change
Cement Business	Domestic	78,830	82,664	+3,835	3,117	3,892	+775
	Overseas Subsidiaries, etc.	77,407	81,119	+3,712	1,328	2,083	+755
Total		156,237	163,784	+7,547	4,446	5,975	+1,529
Mineral Resources Business		22,500	23,096	+597	2,531	2,731	+199
Environmental Business		19,059	20,815	+1,755	1,988	1,872	(116)
Construction Materials Business		10,431	10,092	(340)	366	88	(279)
Other		17,563	19,147	+1,584	743	834	+92
Total		225,790	236,933	+11,143	10,074	11,500	+1,426
Elimination		(14,599)	(15,015)	(416)	(13)	(38)	(24)
Consolidated Total		211,191	221,919	+10,728	10,061	11,462	+1,402

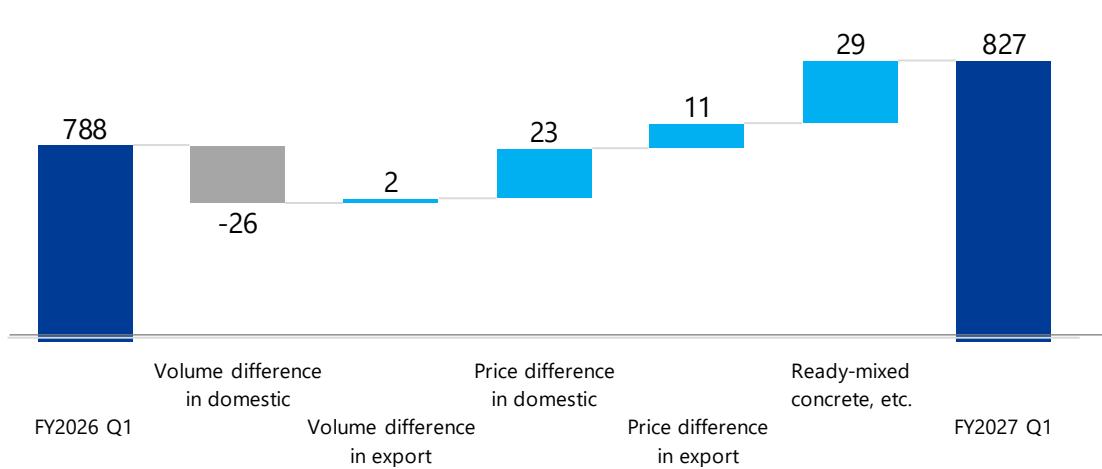
2. Financial Results for the Fiscal 2026 Q1

① Domestic Cement Business

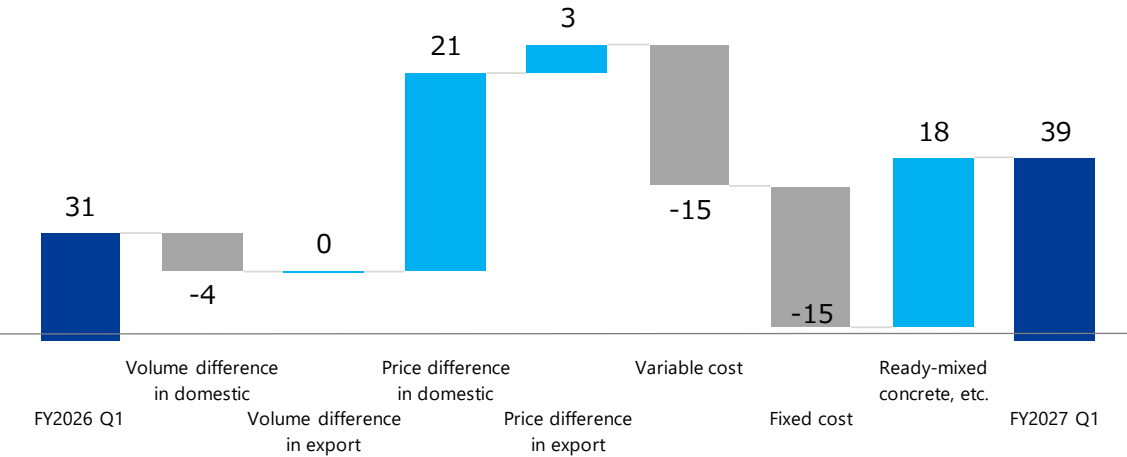
	FY2026 Q1	FY2027 Q1	Change
Sales volume (Thousand t)			
Domestic	2,803	2,611	(192)
Export	891	929	+38
Net sales (Million yen)	78,830	82,664	+3,835
Operating profit (Million yen)	3,117	3,892	+775

- Domestic demand declined due to a decrease in shipments resulting from the broader adoption of the two-day weekend system by ready-mixed concrete cooperatives, as well as reduced working hours at construction sites. Our cement sales volume also declined.
- Operating profit increased due to the full-year contribution of selling price increases for cement and soil stabilizers, as well as improved earnings at subsidiaries, despite the decrease in sales volume.

Net Sales (Hundred million yen)



Operating Profit (Hundred million yen)



2. Financial Results for the Fiscal 2026 Q1

②Overseas Subsidiaries, etc.

《U.S.A.》

	FY2026 Q1	FY2027 Q1	Change
Cement (Thousand t)	1,334	1,299	(35)
Ready-mixed concrete (Thousand cy)	1,137	1,173	+35
Aggregates (Thousand t)	2,922	2,747	(174)
Net sales (Hundred million yen)	657	680	+24
(Million \$)	430	433	+3
Operating profit (Hundred million yen)	27	25	(2)
(Million \$)	18	16	(2)

- Demand was affected by bad weather conditions and the slowdown in the private sector, etc. as interest rates remained high.
- Sales volumes of cement and ready-mixed concrete remained flat year on year. Despite efforts to implement price increases and cost reductions, profit decreased slightly.

《Asia and others》 (Simple sum of consolidated subsidiaries)

	FY2026 Q1	FY2027 Q1	Change
Cement (Thousand t)	1,714	1,790	+76
Net sales (Hundred million yen)	132	141	+9
Operating profit (Hundred million yen)	(10)	1	+11

- Vietnam: Revenue and profit increased, supported by robust domestic demand.
- Philippines: Despite a challenging competitive environment, initiatives to improve earnings are ongoing through higher sales volumes and cost reductions.

*The impact of foreign exchange fluctuations on changes in overseas subsidiaries is as follows.

Net sales: +19 hundred million yen, Operating profit: +1 hundred million yen

2. Financial Results for the Fiscal 2026 Q1

③Mineral Resources, Environmental, Construction Materials and Other Business

(Million yen)

		FY2026 Q1	FY2027 Q1	Change	Main Factors of Changes in Net Sales and Operating Profit(Net Change)
Mineral Resources Business	Net sales	22,500	23,096	+597	While operations of intermediary storage and port relay of coal and sludge treatment were sluggish, operations of intermediary storage and port relay of soil generated from the Linear Chuo Shinkansen construction and coal ash treatment remained strong.
	Operating profit	2,531	2,731	+199	
Environmental Business	Net sales	19,059	20,815	+1,755	While coal ash treatment and the treatment of raw material-related waste performed firmly, there was a decline in the volume of operations of intermediary storage of soil generated from the Linear Chuo Shinkansen construction due to the impact of construction plans.
	Operating profit	1,988	1,872	(116)	
Construction Materials Business	Net sales	10,431	10,092	(340)	Affected by various cost increases including shipping and labor costs, in addition to sluggish sales of ALC (Autoclaved Lightweight aerated Concrete) as well as construction and civil engineering materials.
	Operating profit	366	88	(279)	
Other	Net sales	17,563	19,147	+1,584	
	Operating profit	743	834	+92	

2. Financial Results for the Fiscal 2026 Q1

(2) Consolidated Statements of Income

(Million yen)

	FY2026 Q1	FY2027 Q1	Change
Net sales	211,191	221,919	+10,728
Operating profit	10,061	11,462	+1,402
Non-operating income and expenses	(67)	847	+913
Ordinary profit	9,994	12,309	+2,315
Extraordinary income and losses	(402)	102	+504
Profit before income taxes	9,592	12,411	+2,819
Income taxes	2,384	3,481	+1,098
Profit attributable to non-controlling interests	387	584	+197
Profit attributable to owners of parent	6,822	8,346	+1,524

2. Financial Results for the Fiscal 2026 Q1

(3) Consolidated Balance Sheets

(Million yen)

		End of Mar. 2026	End of Jun. 2026	Change			End of Mar. 2026	End of Jun. 2026	Change	
Current assets	Cash and deposits	63,719	158,907	+95,188	Liabilities	Current liabilities	416,902	535,766	+118,864	
	Notes and accounts receivable - trade, and contract assets	186,473	189,929	+3,456		Non-current liabilities	349,922	347,750	(2,173)	
	Inventories	137,238	144,334	+7,096		Total liabilities		766,824	883,515	+116,691
	Other	25,171	23,830	(1,341)	Net assets	Shareholders' equity	Share capital	86,174	86,174	—
	Total current assets		412,601	517,000			+104,399	Capital surplus	49,493	49,509
Non-current assets	Total property, plant and equipment	749,158	762,288	+13,130			Retained earnings	432,913	435,712	+2,800
	Total intangible assets	43,516	43,587	+71			Treasury shares	(21,516)	(31,514)	(9,998)
	Total investments and other assets	273,787	267,132	(6,655)		Total shareholders' equity		547,064	539,881	(7,183)
	Total non-current assets		1,066,461	1,073,007		+6,546	Accumulated other comprehensive income	133,505	134,170	+665
						Non-controlling interests		31,668	32,441	+772
					Total net assets		712,237	706,491	(5,746)	
Total assets		1,479,061	1,590,007	+110,945	Total liabilities and net assets		1,479,061	1,590,007	+110,945	

	End of Dec. 2025	End of Mar. 2026	Change
Exchange rate at end of period (Yen/US\$)	156.6	159.9	+3.3

	End of Mar. 2026	End of Jun. 2026	Change
Interest-bearing debt (Million yen)	389,767	520,393	+130,626

3. Forecast for the Fiscal 2027

3. Forecast for the Fiscal 2027

(Unchanged from published forecast on July 21, 2026)

《Precondition》

- The precondition for the FY 2027 forecast is as follows.

	FY2026 Actual	FY2027 Forecast	Change
Domestic cement demand (Ten thousand t)	3,053	2,900	(153)
Average procurement price of imported coal, etc. for domestic (C&F \$/t)	130	155	+25
Average exchange rate (Yen/US\$)	149.6	157.0	+7.4

(Sensitivity: Impact on operating profit)30 million yen positive impact by 1 yen drop in foreign exchange

《Summary for the Forecast》

- The impact of the situation in the Middle East is assumed to persist throughout the fiscal year.
- Reflecting the gain on sale of fixed asset announced on July 21, we expect a year-on-year increase in sales and profit.
- In the domestic cement business, higher sales but lower profit are expected due to higher fixed costs, although sales volume is expected to increase by reflecting the impact of the transfer of business rights from Tokuyama Corporation from the second half.
- In Overseas Subsidiaries, etc., sales and profit are expected to increase due to the acquisition effects in the U.S. from the second half and improved performance in the Philippines.

3. Forecast for the Fiscal 2027

(Unchanged from published forecast on July 21, 2026)

(1) Consolidated Statements of Income

(Hundred million yen)

	FY2026 Actual	FY2027 Forecast	Change
Net sales	8,984	10,270	+1,286
Operating profit	746	760	+14
Non-operating income and expenses	5	(60)	(65)
Ordinary profit	751	700	(51)
Extraordinary income and losses	(306)	135	+441
Profit before income taxes	445	835	+390
Income taxes	176	190	+14
Profit attributable to non-controlling interests	15	15	+0
Profit attributable to owners of parent	254	630	+376

3. Forecast for the Fiscal 2027

(Unchanged from published forecast on May 12, 2026)

(2) Consolidated Segment Information

(Hundred million yen)

		Net sales			Operating profit		
		FY2026 Actual	FY2027 Forecast	Change	FY2026 Actual	FY2027 Forecast	Change
Cement Business	Domestic	3,367	3,680	+313	280	170	(110)
	Overseas Subsidiaries, etc.	3,312	3,970	+658	214	317	+103
Total		6,679	7,650	+971	493	487	(6)
Mineral Resources Business		909	960	+51	100	106	+6
Environmental Business		818	920	+102	93	104	+11
Construction Materials Business		434	470	+36	19	19	+0
Other		805	970	+165	42	46	+4
Total		9,645	10,970	+1,325	747	762	+15
Elimination		(661)	(700)	(39)	(1)	(2)	(1)
Consolidated Total		8,984	10,270	+1,286	746	760	+14

3. Forecast for the Fiscal 2027

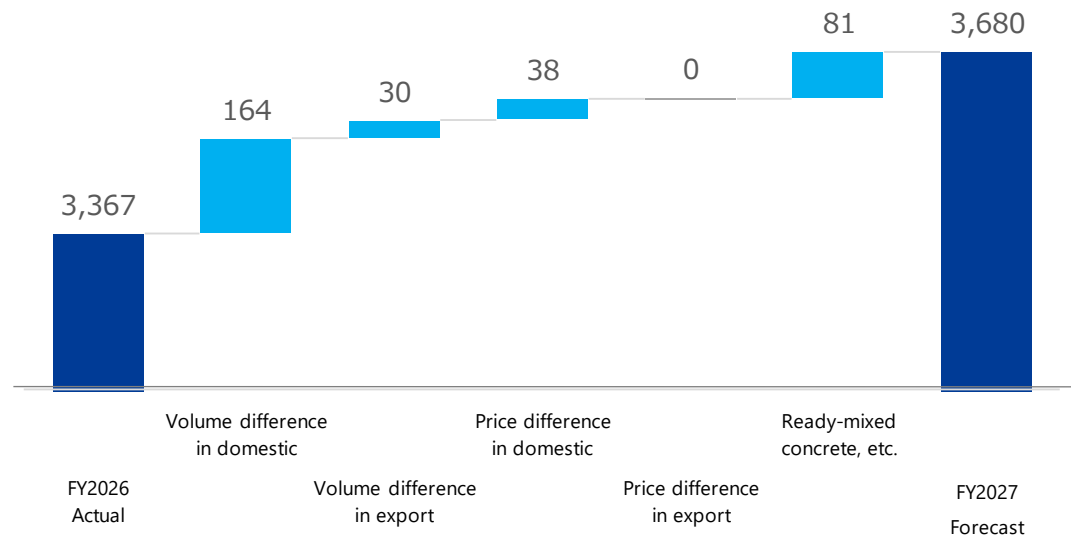
(Unchanged from published forecast on May 12, 2026)

① Domestic Cement Business

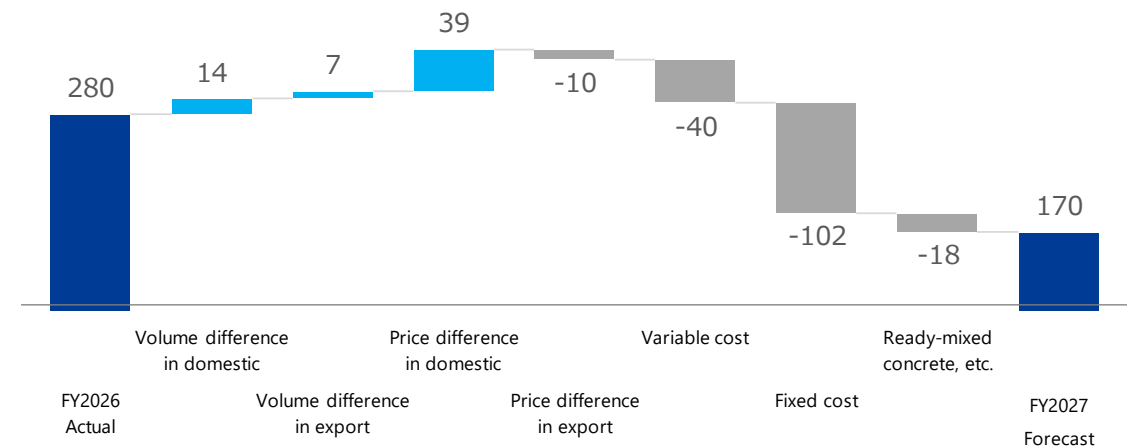
	FY2026 Actual	FY2027 Forecast	Change
Sales volume (Thousand t)			
Domestic	11,173	11,800	+627
Export	3,320	3,800	+480
Net sales (Hundred million yen)	3,367	3,680	+313
Operating profit (Hundred million yen)	280	170	(110)

- While new demand such as national defense-related construction projects and reconstruction demand in Noto is expected, domestic demand is expected to decline due to rising labor and material costs and the further expansion of the two-day weekend system among ready-mixed concrete cooperatives.
- While we expect an increase in volume due to the transfer of business rights from Tokuyama Corporation, operating profit is expected to decrease because of cost increases driven by the situation in the Middle East and higher fixed costs.

Net Sales (Hundred million yen)



Operating Profit (Hundred million yen)



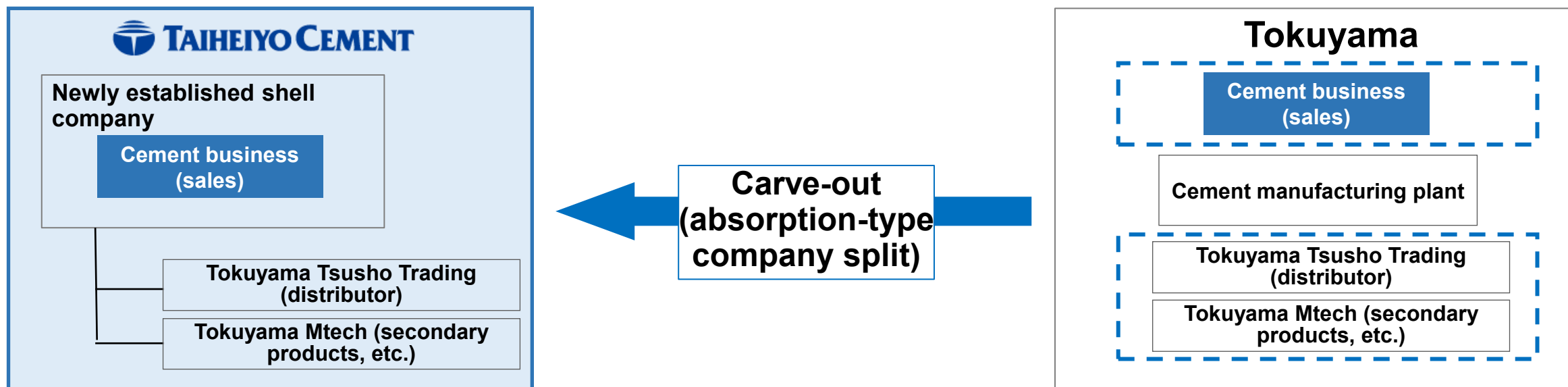
《Appendix》 Acquisition of Tokuyama's cement business rights

Acquisition of Tokuyama's cement business rights: Steady execution of domestic growth investments

June 25, 2026 Received notice from the Japan Fair Trade Commission that no cease-and-desist order would be issued
(Clearance obtained)

October 1, 2026 Proceeding toward closing

Structure for acquiring business rights



- We will acquire the cement sales business within the cement business operated by Tokuyama
- The target business will be carved out to a shell company, and we will acquire the shares of the shell company from Tokuyama

3. Forecast for the Fiscal 2027

(Unchanged from published forecast on May 12, 2026)

②Overseas Subsidiaries, etc.

《U.S.A.》

	FY2026 Actual	FY2027 Forecast	Change
Cement (Thousand t)	5,888	5,937	+49
Ready-mixed concrete (Thousand cy)	4,722	6,401	+1,679
Aggregates (Thousand t)	12,246	12,187	(59)
Net sales (Hundred million yen)	2,825	3,403	+578
(Million \$)	1,888	2,168	+279
Operating profit (Hundred million yen)	267	326	+60
(Million \$)	178	208	+30

- Demand remains uncertain due to persistently high interest rates and geopolitical developments in the Middle East, and a full-scale recovery in demand is expected from FY2028 onward.
- Sales volumes of cement and aggregates are expected to be in line with the previous fiscal year, and we will continue efforts to implement price increases and cost reductions.
- In the ready-mixed concrete business, higher sales and profit are expected, as sales volume increases from the second half reflecting the impact of acquisitions.

《Asia and others》 (Simple sum of consolidated subsidiaries)

	FY2026 Actual	FY2027 Forecast	Change
Cement (Thousand t)	7,289	7,674	+385
Net sales (Hundred million yen)	549	600	+51
Operating profit (Hundred million yen)	(37)	10	+47

*The impact of foreign exchange fluctuations on changes in overseas subsidiaries is as follows.

Net sales: +178 hundred million yen, Operating profit: +16 hundred million yen

- Vietnam: In addition to higher domestic sales volume backed by robust domestic demand, we will work to pass through price increases to offset cost increases, including those driven by the situation in the Middle East.
- Philippines: Earnings are expected to improve, supported by initiatives to raise sales prices and reduce costs, as well as lower depreciation expenses. We will also continue initiatives to pass through price increases to address cost increases driven by the situation in the Middle East.

《Appendix》

Business Expansion through Acquisition of Ready-Mixed Concrete Assets and Large-Scale Capital Investments

This investment initiative is part of the U.S. business growth strategy outlined in the '26 Medium-Term Management Plan', and is aimed at expanding our business and strengthening the supply chain through M&A activities in the ready-mixed concrete business.

(1) Overview of Ready-Mix Concrete Business Asset Acquisition

Purpose of Acquisition	- Expansion of the ready-mixed concrete business. - Securing stable cement sales channels. - Securing sources of Supplementary Cementitious Materials[SCMs] such as slag and fly ash.
Acquisition Price	712 million USD
Acquisition Timing	Acquisition completed on June 5, 2026
Details of Acquired Assets	(1) 28 ready-mixed concrete plants located in Northern California, 2 terminals, etc. (2) 13 ready-mixed concrete plants located in Southern California, etc.
Impact of Acquisition (FY2027)	(1) Ready-mixed concrete sales volume An increase is expected from 5.48 million cy in FY2025 to 8.24 million cy (2) Net sales of the relevant business segment 524 million USD in FY2025

(2) Recent major acquisitions and significant capital investments

2024	Grimes Quarry, State Ready-Mixed Concrete Securing valuable aggregate sources, stable cement sales channels.
2026	Acquisition of ready-mixed concrete business assets (this transaction) Expanding ready-mixed concrete operations across the entire West Coast.
2026 (Plan)	Stockton Terminal Silo Expansion Responding to supply chain enhancements and the growing demand for blended cement, SCMs and others.



Grimes Quarry



Stockton Terminal Silo under expansion work



Delivery case of Type IL (Blended Cement)

- Used for a 17,000 cy concrete structure
- Inside The California Science Center (Los Angeles)

4. Shareholder Returns

4. Shareholder Returns

- In fiscal 2026, we paid 100 yen/share(including interim dividends of 50 yen/share) , an increase of 20 yen/share..
- In fiscal 2027, we plan to increase by 20 yen to 120 yen/share (including interim dividends of 60 yen/share).
- The total shareholder return ratio over the three years of the 26 MTP is expected to be 40.0%.

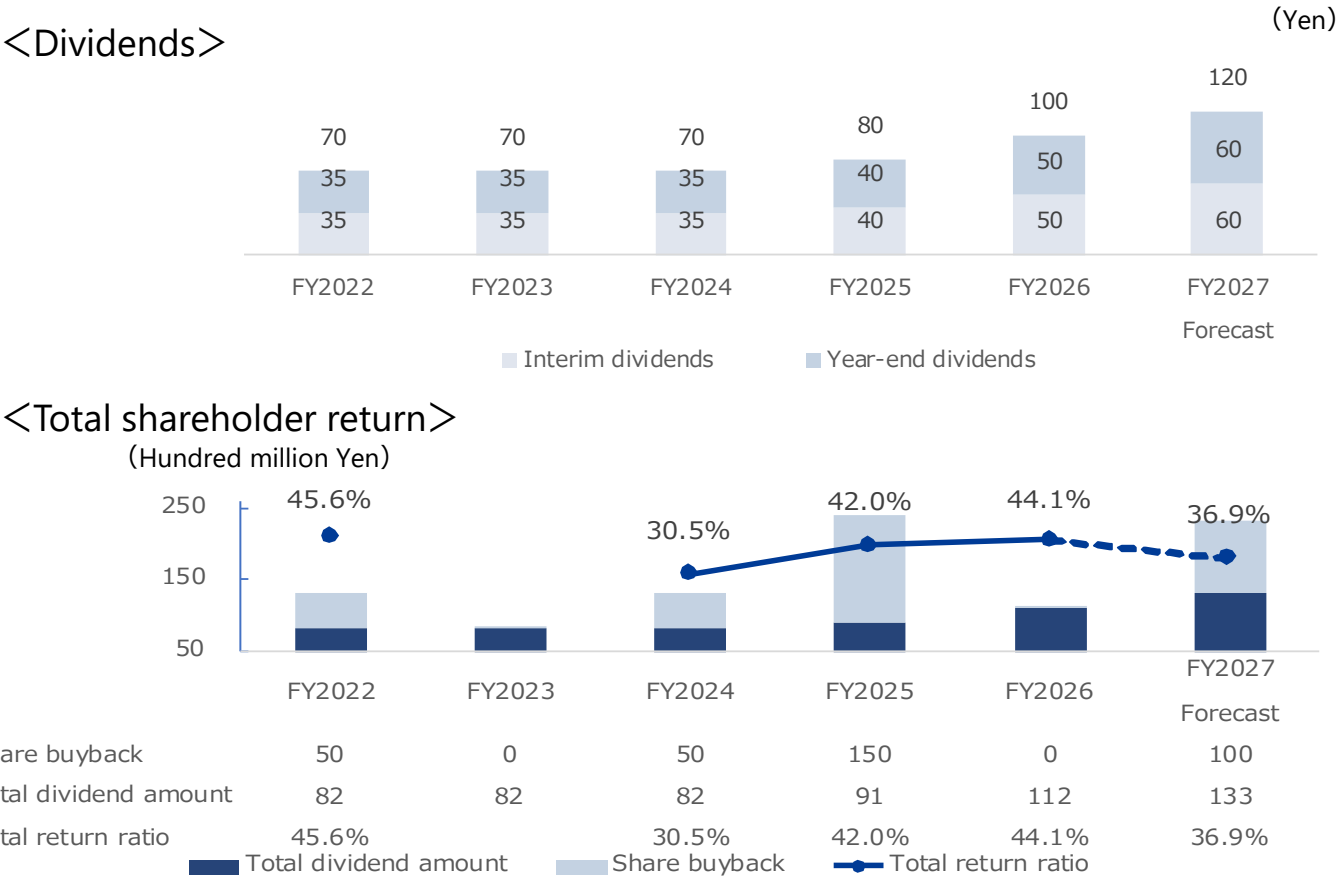
《Shareholder Return Policy in 26
Medium-Term Management Plan》

Total return ratio: 33% or more

Maintaining steady dividends

:Dividend per share of 80 yen or more

Agile acquisition of treasury shares



Appendix

Financial Results for the Fiscal 2027 1Q Consolidated Statements of Cash Flows

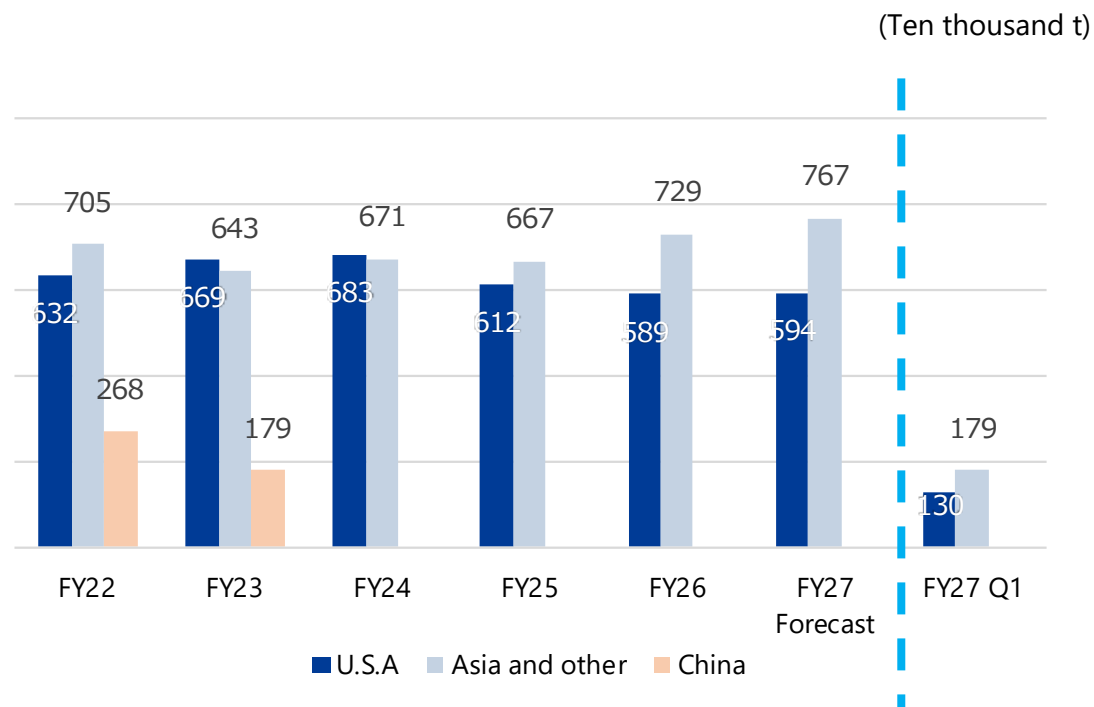
This material has been prepared as reference information.

(Million yen)

	FY2026 Q1	FY2027 Q1	Change
Cash flows from operating activities*	16,944	9,020	(7,925)
Cash flows from investing activities	(25,490)	(24,738)	+752
Free cash flows	(8,546)	(15,718)	(7,173)
Cash flows from financing activities	9,182	111,717	+102,535
*Depreciation and amortization included	16,664	16,993	+328

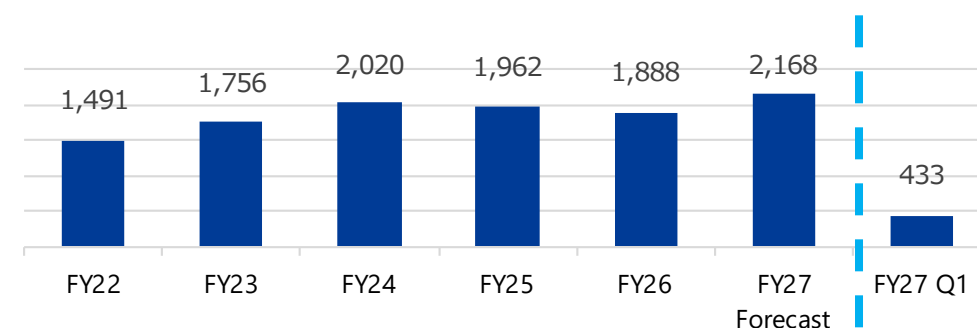
Transition Data

(1) Sales Volume of Cement in Overseas Subsidiaries (Simple sum of consolidated subsidiaries)

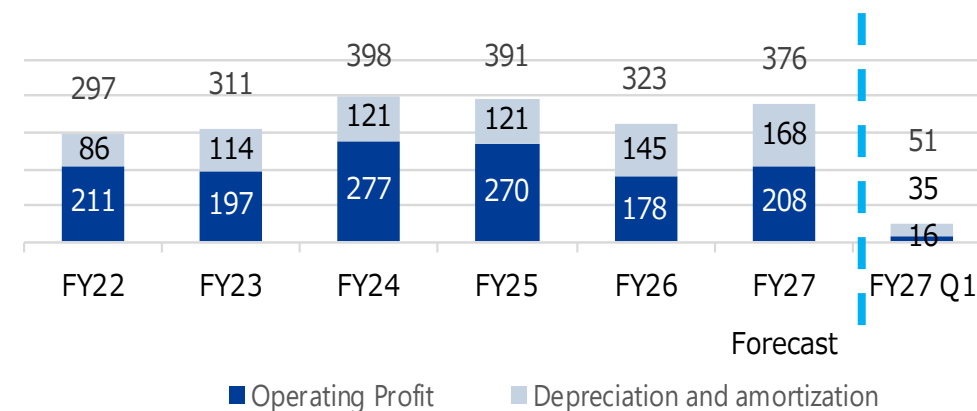


(2) Overview of Business in the U.S.A.

Net sales (Million US\$)



Operating Profit, EBITDA (Million US\$)



Forecast for the First Half of Fiscal 2027 (Unchanged from published forecast on July 21, 2026)

(1) Consolidated Statements of Income

(Hundred million yen)

	FY2026 Q2 Actual	FY2027 Q2 Forecast	Change
Net sales	4,381	4,700	+319
Operating profit	329	270	(59)
Ordinary profit	329	255	(74)
Profit attributable to owners of parent	245	340	+95

Forecast for the First Half of Fiscal 2027 (Unchanged from published forecast on May 12, 2026)

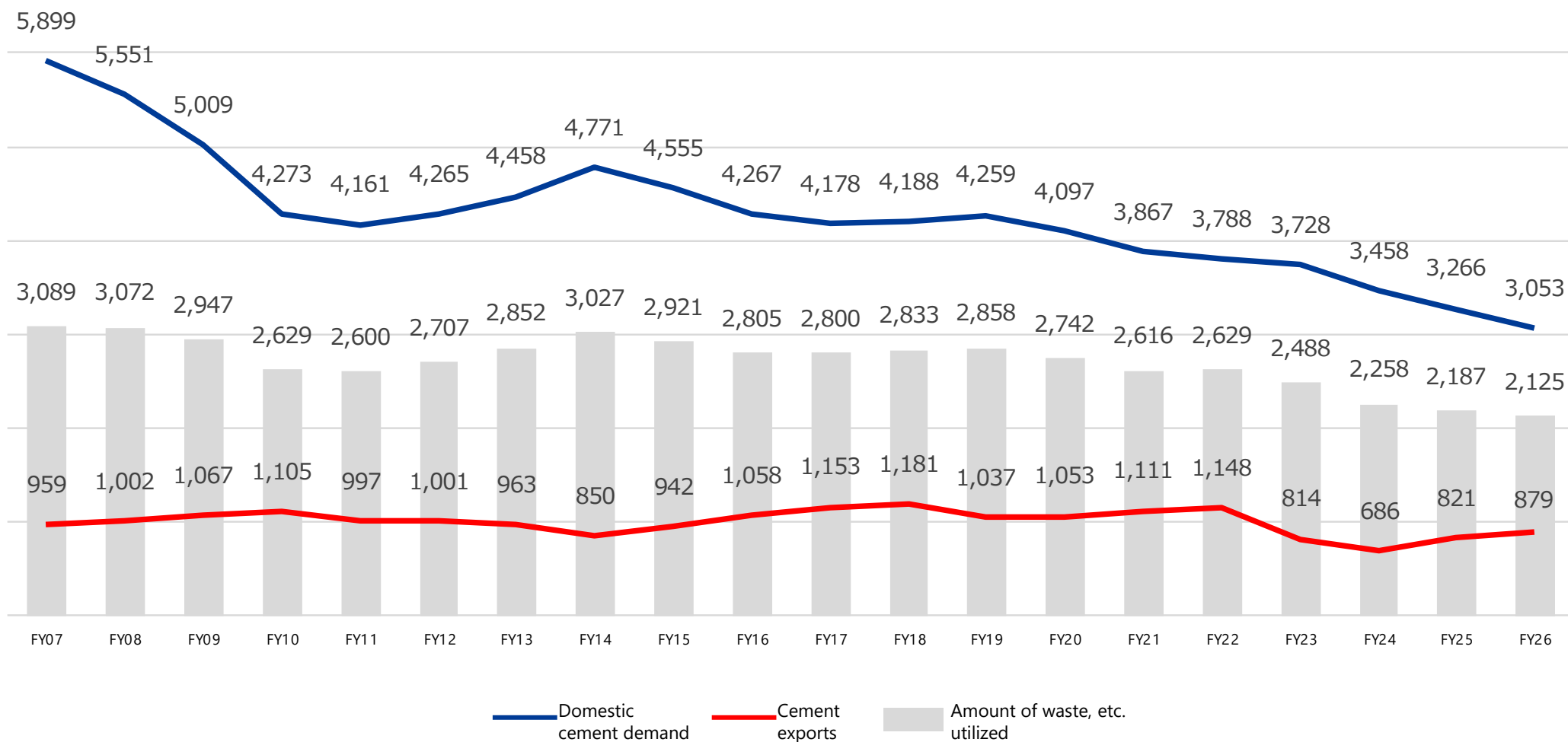
(2) Consolidated Segment Information

(Hundred million yen)

		Net sales			Operating profit		
		FY2026 Q2 Actual	FY2027 Q2 Forecast	Change	FY2026 Q2 Actual	FY2027 Q2 Forecast	Change
Cement Business	Domestic	1,626	1,700	+74	113	52	(61)
	Overseas Subsidiaries, etc.	1,641	1,750	+109	99	110	+11
Total		3,267	3,450	+183	212	162	(50)
Mineral Resources Business		453	480	+27	52	51	(1)
Environmental Business		399	440	+41	45	47	+2
Construction Materials Business		215	230	+15	9	7	(2)
Other		355	430	+75	11	4	(7)
Total		4,689	5,030	+341	329	271	(58)
Elimination		(307)	(330)	(23)	(1)	(1)	(0)
Consolidated Total		4,381	4,700	+319	329	270	(59)

《Appendix》 Domestic cement demand • Cement exports • Amount of waste, etc. utilized

Domestic cement demand • Cement exports • Amount of waste, etc. utilized (Ten thousand t)



Data created from statistical data of the Japan Cement Association

Sale of shareholdings

Sale of shareholdings

26 Medium-Term Management Plan period

Domestic listed shares
Scheduled to execute sales
equivalent to **approx. 20%***

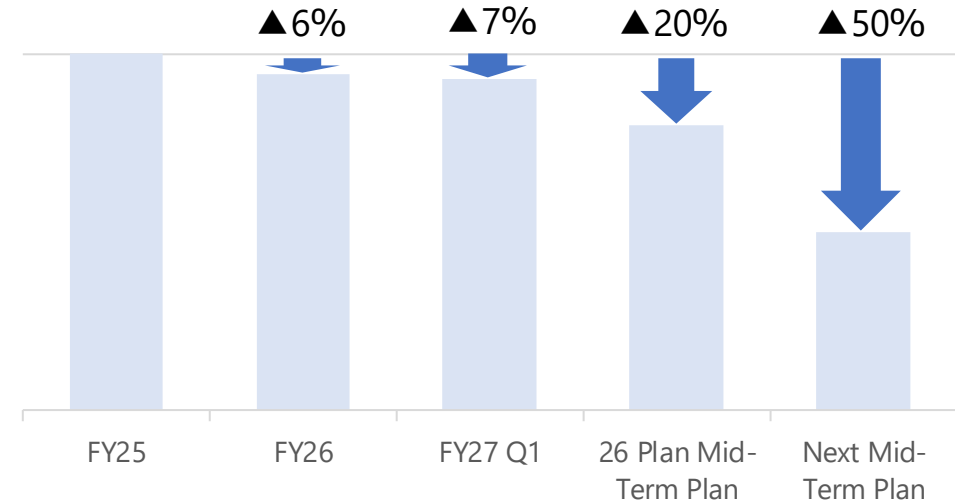
Next Medium-Term Management Plan period

Domestic listed shares
Scheduled to execute sales equivalent to
approx. 50%* in total

* Based on book value as of March 31, 2025

【Results through FY2027 Q1】
Partial sale of shares in A&A Material and
other holdings.

Approx. 7% executed out of the approx.
20% planned for the FY26 MTP period.



Key Player in the Formation of a Circular Economy

The Taiheiyo Cement Group will continue to fulfill its role as a supplier of critical materials for national resilience and as a key player in the formation of a circular economy, while progressing with the steady transition to carbon neutrality.

Utilization of waste and by-products

- Coal ash
- Various industrial waste
- Construction soil
- Incineration residues
- Household water and sewage sludge etc.
- Blast furnace slag
- Municipal waste

Key player in the formation of a circular economy

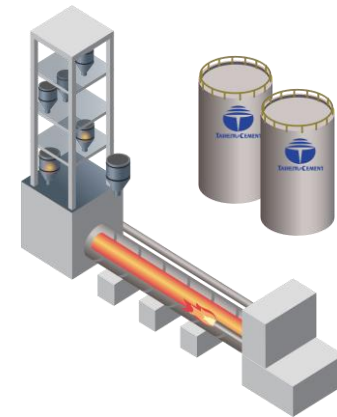
Uses in the development of social infrastructure and the living environment

- Roads
- Ports and harbors
- Bridges
- Schools
- Commercial buildings
- Levees
- Underground facilities and more
- Railways
- Tunnels
- Hospitals
- Dams
- Housing
- Seawalls

Supply critical materials for national resilience

Currently, the amount of waste and by-products used in the cement industry in Japan is equivalent to about 10% of the total amount of materials recycled in Japan.

Our group uses waste and by-products generated in local communities and other industries as raw materials and fuel to produce cement with a recycling rate of over 40%.



Appendix Carbon Neutral Strategy Draft Roadmap

Reduce by at least 20% specific net CO₂ emissions per tonne (compared to 2000)

Carbon Neutral

2026

2030

2050

Measures for carbon neutral

Development of innovative technologies

Existing technologies: CO₂ reduction

Existing technologies: CO₂ absorption

Innovative Approach — World-leading technology development —

Early development of derivative technologies

- Methane firing
- Oxygen-enriched combustion

- CCU (methanation)
- CCU (carbonation)
- CCS (purification and shipping technology)

Progressive Approach — Deepening of existing technologies & lateral development of new technologies —

- New standardization of blended cement (expansion of use)
- Development of new grinding aid

Immediate Approach — Maximum utilization of existing technologies —

- Accelerate shift to blended cement
- Promote alternatives to fossil fuels

CN model business

Cooperate with Zero Carbon Island Concept of Yakushima Town

Realize a “CN Model Plant” at DC CO., LTD.

Measures against intensifying disasters

Application of proprietary technologies and development of new technologies
e.g., ground improvement material, world’s strongest concrete, etc.

Overseas

Immediate Approach — Maximum utilization of existing technologies —

- Improve procurement systems for blended materials

External Evaluation

FTSE Blossom Japan Sector Relative Index



Morningstar Japan ex-REIT Gender Diversity Tilt Index (GenDi J)



MSCI Nihonkabu ESG Select Leaders Index

2026 CONSTITUENT MSCI NIHONKABU
ESG SELECT LEADERS INDEX

Dow Jones Sustainability Asia Pacific Index

S&P/JPX Carbon Efficient Index



CDP

[Scored B for climate change, B for water]
[Selected as Supplier Engagement Leader]



JCR

[Acquired A+ in 2025]



R&I

[Acquired A in 2025]



Platinum “Kurumin” certification

[Acquired in August 2023]



Health & Productivity Management Outstanding Organization

[Consecutive since 2023]



Human Capital Management Quality 2023

[Selected as the silver in February 2024]



List of major News Releases

May 12, 2026	Price revision of cement and cement-based soil stabilizers
May 12, 2026	Notice Regarding Acquisition of Own Shares and Acquisition of Own Shares through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)
May 13, 2026	Notice on the Decision of Terms of the 1st Issuance of Stock Acquisition Right via Third-Party Allotment for Acquisition of Own Shares via Fully Committed Share Repurchase (Japanese ASR)
May 18, 2026	Taiheiyo Cement Selected for the Dow Jones Best-in-Class Asia Pacific Index
May 19, 2026	Notice Regarding Changes of Executives
Jun. 8, 2026	Completion of Acquisition of Ready-Mixed Concrete Business Assets from Vulcan Materials Company
Jun. 16, 2026	Taiheiyo Cement has been selected as the "Supplier Engagement Leader", the highest rating in the "Supplier Engagement Rating" by CDP for the third consecutive year
Jun. 16, 2026	Indonesian Alliance Commences Cement Exports to the U.S.
Jul. 21, 2026	Notice Regarding the Recording of Extraordinary Gain from the Transfer of Fixed Assets and Revision of Financial Forecasts
Jul. 31, 2026	Taiheiyo Cement Selected for the First Time as a Constituent of the Nikkei Moat Stock Index

Disclaimer

This document is a translation of the original Japanese version and provided for reference purposes only. In the event of any discrepancy between the Japanese original and this English translation, the Japanese original shall prevail.

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